2026/2027 annual budget

shire of Ashburton
opportunity to community

Message from the **Shire President**

Dear Ashburton Community,

I am pleased to present the Shire of Ashburton's Annual Budget for 2026/2027.

This year's budget has been developed through an extensive program of Council workshops and careful financial planning, ensuring community priorities remain at the centre of our decision making. It reflects Council's commitment to responsible financial management, continued investment in infrastructure, and the delivery of services that support the liveability, resilience and prosperity of our district.

The 2026/2027 Budget has been prepared in a challenging environment characterised by rising construction costs, workforce shortages, increasing insurance premiums, and ongoing cost-of-living pressures. Despite these challenges, the Shire remains in a strong financial position and continues to invest in projects and services that will deliver long-term benefits for our communities.

This year's budget provides for operating revenue of approximately $113 million and a capital works program of almost $72 million. These figures demonstrate the scale of services, facilities, and infrastructure delivered by the Shire across a large and diverse district. Importantly, Council has maintained the residential rate in the dollar at the same level as the previous year, recognising the cost-of-living pressures being experienced by households. This decision reflects Council's commitment to balancing affordability with the need to maintain services, renew infrastructure, and plan for future growth.

A significant feature of the budget is the continued delivery of major infrastructure projects across the district. Roads and drainage remain a key priority, with more than $34 million allocated to improving transport networks, flood resilience and critical assets that support both our communities and the regional economy. Investment in staff housing also continues, recognising that attracting and retaining a skilled workforce remains essential to maintaining service delivery across the Shire.

Council has also reaffirmed its commitment to the future of Onslow through Stage 2 of the Onslow Streetscape Project. This transformational project will continue to enhance the town centre, improve public spaces, and contribute to the long-term liveability and attractiveness of Onslow for residents, visitors and local businesses. Alongside ongoing drainage improvements and community infrastructure projects, the streetscape project represents a significant investment in the future of our coastal community.

The budget also incorporates the outcomes of the new Industrial Agreement, including measures designed to support staff retention and recruitment in an increasingly competitive regional labour market. Investing in our workforce is essential to maintaining the standard of services our communities expect and deserve.

Another important initiative this year is Council's support for the early procurement of key road, floodway and housing projects. This proactive approach is expected to improve project delivery outcomes, secure contractor availability earlier, and reduce the risk of delays associated with the Pilbara wet season. By planning ahead, Council is seeking to maximise the value achieved from every dollar invested on behalf of the community.

While this budget focuses on the year ahead, Council continues to look towards the future. Planning is progressing on several significant strategic projects, including the proposed Onslow Airport runway upgrade and the future expansion of the Pilbara Regional Waste Management Facility. These projects have the potential to support economic growth, strengthen regional infrastructure, and contribute to the long-term sustainability of the Shire.

On behalf of Council, I acknowledge the dedication of my fellow Councillors and the commitment of our staff, who work to deliver services, facilities and projects across our vast district. I also thank our residents, community groups, businesses, and stakeholders for their continued support and engagement.

The 2026/2027 Budget reflects Council's commitment to maintaining strong financial foundations while continuing to invest in the infrastructure, services, and opportunities that help our communities thrive. Through careful planning and responsible decision making, we are continuing to build a stronger and more resilient Ashburton for current and future generations.

Audra Smith
Shire President, Shire of Ashburton

SHIRE OF ASHBURTON

ANNUAL BUDGET

FOR THE YEAR ENDED 30 JUNE 2027

LOCAL GOVERNMENT ACT 1995

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The Shire of Ashburton a Class 2 local government conducts the operations of a local government with the following community vision:

We will be a welcoming, sustainable, and socially active district, offering a variety of opportunities to community.

SHIRE OF ASHBURTON
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2027

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
Revenue		$	$	$
Rates	2(a)	77,210,367	72,366,390	74,096,895
Grants, subsidies and contributions		6,768,524	6,979,555	10,397,241
Fees and charges	17	19,978,845	20,642,747	14,110,910
Interest revenue	10(a)	4,875,795	5,238,307	4,972,036
Other revenue		945,950	1,376,344	319,950
		109,779,481	106,603,343	103,897,032
Expenses				
Employee costs		(31,366,192)	(27,436,007)	(27,363,854)
Materials and contracts		(37,113,856)	(32,836,727)	(45,449,502)
Utility charges		(1,732,580)	(1,834,305)	(1,732,580)
Depreciation	6	(20,089,344)	(19,739,333)	(18,256,733)
Finance costs	10(c)	(55,255)	(50,516)	(24,613)
Insurance		(1,607,671)	(1,576,429)	(1,583,139)
Other expenditure		(1,021,998)	(803,539)	(1,072,208)
		(92,986,896)	(84,276,856)	(95,482,629)
		16,792,585	22,326,487	8,414,403
Capital grants, subsidies and contributions		3,114,708	20,218,468	21,490,163
Profit on asset disposals	5	265,260	70,499	71,069
Loss on asset disposals	5	(126,046)	(831,808)	(151,592)
		3,253,922	19,457,159	21,409,640
Net result for the period		**20,046,507**	**41,783,646**	**29,824,043**
Total other comprehensive income for the period		**0**	**0**	**0**
Total comprehensive income for the period		**20,046,507**	**41,783,646**	**29,824,043**

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF ASHBURTON
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2027

CASH FLOWS FROM OPERATING ACTIVITIES	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
Receipts		$	$	$
Rates		77,210,367	72,250,816	74,096,895
Grants, subsidies and contributions		5,398,370	6,952,276	(5,554,697)
Fees and charges		19,978,845	17,102,255	14,110,910
Interest revenue		4,875,795	5,238,307	4,972,036
Goods and services tax received		0	152,907	0
Other revenue		945,950	1,376,344	319,950
		108,409,327	103,072,905	87,945,094
Payments				
Employee costs		(30,230,073)	(26,860,950)	(27,363,854)
Materials and contracts		(35,113,856)	(36,347,204)	(44,529,502)
Utility charges		(1,732,580)	(1,834,305)	(1,732,580)
Finance costs		(55,255)	(50,617)	(24,613)
Insurance paid		(1,607,671)	(1,576,429)	(1,583,139)
Other expenditure		(1,021,998)	(803,539)	(1,072,208)
		(69,761,433)	(67,473,044)	(76,305,896)
Net cash provided by operating activities	4	38,647,894	35,599,861	11,639,198
CASH FLOWS FROM INVESTING ACTIVITIES				
Payments for purchase of property, plant & equipment	5(a)	(16,245,000)	(11,864,672)	(13,478,023)
Payments for construction of infrastructure	5(b)	(56,456,726)	(52,668,950)	(71,287,227)
Proceeds from capital grants, subsidies and contributions		3,114,708	9,522,700	21,490,163
Proceeds from disposal of property, plant and equipment	5(a)	947,000	284,398	554,000
Proceeds on disposal of financial assets at amortised cost - term deposits		21,193,134	(2,676,623)	0
Net cash (used in) investing activities		(47,446,884)	(57,403,147)	(62,721,087)
CASH FLOWS FROM FINANCING ACTIVITIES				
Repayment of borrowings	8(a)	(54,269)	(78,012)	(78,012)
Payments for principal portion of lease liabilities	7	(187,385)	(177,277)	(42,528)
Net cash (used in) financing activities		(241,654)	(255,289)	(120,540)
Net (decrease) in cash held		(9,040,644)	(22,058,575)	(51,202,429)
Cash at beginning of year		24,506,812	46,565,387	119,533,144
Cash and cash equivalents at the end of the year	4	**15,466,168**	**24,506,812**	**68,330,715**

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF ASHBURTON
STATEMENT OF FINANCIAL ACTIVITY
FOR THE YEAR ENDED 30 JUNE 2027

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
OPERATING ACTIVITIES				
Revenue from operating activities		$	$	$
General rates	2(a)(i)	76,362,977	71,713,134	73,228,755
Rates excluding general rates	2(a)	847,390	653,256	868,140
Grants, subsidies and contributions		6,768,524	6,979,555	10,397,241
Fees and charges	17	19,978,845	20,642,747	14,110,910
Interest revenue	10(a)	4,875,795	5,238,307	4,972,036
Other revenue		945,950	1,376,344	319,950
Profit on asset disposals	5	265,260	70,499	71,069
		110,044,741	106,673,842	103,968,101
Expenditure from operating activities				
Employee costs		(31,366,192)	(27,436,007)	(27,363,854)
Materials and contracts		(37,113,856)	(32,836,727)	(45,449,502)
Utility charges		(1,732,580)	(1,834,305)	(1,732,580)
Depreciation	6	(20,089,344)	(19,739,333)	(18,256,733)
Finance costs	10(c)	(55,255)	(50,516)	(24,613)
Insurance		(1,607,671)	(1,576,429)	(1,583,139)
Other expenditure		(1,021,998)	(803,539)	(1,072,208)
Loss on asset disposals	5	(126,046)	(831,808)	(151,592)
		(93,112,942)	(85,108,664)	(95,634,221)
Non cash amounts excluded from operating activities	3(c)	19,950,130	24,066,434	18,337,256
Amount attributable to operating activities		**36,881,929**	**45,631,612**	**26,671,136**
INVESTING ACTIVITIES				
Inflows from investing activities				
Proceeds from capital grants, subsidies and contributions		3,114,708	20,218,468	21,490,163
Proceeds from disposal of property, plant and equipment	5(a)	947,000	284,398	554,000
Proceeds from disposal financial assets at amortised cost - term deposits		21,193,134	0	
		25,254,842	20,502,866	22,044,163
Outflows from investing activities				
Right of use assets received - non cash	5(c)	0	(929,553)	0
Acquisition of property, plant and equipment	5(a)	(16,245,000)	(11,864,672)	(13,478,023)
Acquisition of infrastructure	5(b)	(56,456,726)	(52,668,950)	(71,287,227)
Payments for financial assets at amortised cost - term deposits		0	(2,676,623)	0
		(72,701,726)	(68,139,798)	(84,765,250)
Non-cash amounts excluded from investing activities	3(d)	(21,193,134)	929,553	0
Amount attributable to investing activities		**(68,640,018)**	**(46,707,379)**	**(62,721,087)**
FINANCING ACTIVITIES				
Inflows from financing activities				
Proceeds from new leases - non cash	7	0	929,554	0
Transfers from reserve accounts	9(a)	32,774,975	18,548,844	28,407,905
		32,774,975	19,478,398	28,407,905
Outflows from financing activities				
Repayment of borrowings	8(a)	(54,269)	(78,012)	(78,012)
Payments for principal portion of lease liabilities	7	(187,385)	(177,277)	(42,528)
Transfers to reserve accounts	9(a)	(11,581,841)	(26,938,563)	(10,350,798)
		(11,823,495)	(27,193,852)	(10,471,338)
Non-cash amounts excluded from financing activities	3(e)	0	(929,554)	0
Amount attributable to financing activities		**20,951,480**	**(8,645,008)**	**17,936,567**
MOVEMENT IN SURPLUS OR DEFICIT				
Surplus remaining at the start of the financial year	3	10,806,609	20,527,384	18,113,384
Amount attributable to operating activities		36,881,929	45,631,612	26,671,136
Amount attributable to investing activities		(68,640,018)	(46,707,379)	(62,721,087)
Amount attributable to financing activities		20,951,480	(8,645,008)	17,936,567
Surplus/(deficit) remaining after the imposition of general rates	3	**(0)**	**10,806,609**	**0**

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF ASHBURTON
FOR THE YEAR ENDED 30 JUNE 2027
INDEX OF NOTES TO THE BUDGET

1 BASIS OF PREPARATION

The annual budget of the Shire of Ashburton which is a Class 2 local government is a forward looking document and has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements
Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the annual budget be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from *AASB 16 Leases* which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this annual budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the annual budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The local government reporting entity
All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this annual budget.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 14 to the annual budget.

2025/26 actual balances
Balances shown in this budget as 2025/26 Actual are estimates as forecast at the time of preparation of the annual budget and are subject to final adjustments.

Budget comparative figures
Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

Comparative figures
Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

Rounding off figures
All figures shown in this statement are rounded to the nearest dollar.

Statement of Cashflows
Investing and financing transactions that do not require the use of cash or cash equivalents shall be excluded from a statement of cash flows. Such transactions shall be disclosed elsewhere in the financial statements in a way that provides all the relevant information about these investing and financing activities.

Initial application of accounting standards
During the budget year, the below revised Australian Accounting Standards and Interpretations are expected to be compiled, become mandatory and be applicable to its operations.
• *AASB 2026-1 Amendments to Australian Accounting Standards – Disclosures about Uncertainties in the Financial Statements*
• *AASB 2024-2 Amendments to Australian Accounting Standards - Classification and Measurement of Financial Instruments*
• *AASB 2024-3 Amendments to Australian Accounting Standards - Standards – Annual Improvements Volume 11*
• *AASB 2025-1 Amendments to Australian Accounting Standards – Contracts Referencing Nature-dependent Electricity*
It is not expected these standards will have an impact on the annual budget on initial application.

New accounting standards for application in future years
The following new accounting standards will have application to local government in future years:
• *AASB 2014-10 Amendments to Australian Accounting Standards - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
• *AASB 2024-4b Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*
It is not expected these standards will have an impact on the annual budget on initial application.
• *AASB 18 Presentation and Disclosure in Financial Statements*
• *AASB 18 (NFP/super) Presentation and Disclosure in Financial Statements - (Appendix D) [for not-for-profit and superannuation entities]*
These accounting standards will materially change the presentation of the annual financial report and annual budget

Critical accounting estimates and judgements
The preparation of the annual budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The annual budget is a forward-looking statement and is comprised of management estimates. As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the annual budget.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:
• Fair value measurement of assets carried at reportable value including:
• Property, plant and equipment
• Infrastructure
• Expected credit losses on financial assets
• Impairment losses of non-financial assets
• Measurement of employee benefits
• Measurement of provisions

2. RATES AND SERVICE CHARGES

(a) Rating Information

Rate Description	Basis of valuation	Rate in dollar	Number of properties	Rateable value*	2026/27 Budgeted rate revenue	2026/27 Budgeted interim rates	2026/27 Budgeted total revenue	2025/26 Actual total revenue	2025/26 Budget total revenue
				$	$	$	$	$	$
(i) General rates									
Residential	Gross rental valuation	0.067710	2,379	74,338,403	5,033,453	10,000	5,043,453	5,033,671	5,155,884
Commercial / Industrial	Gross rental valuation	0.089210	150	16,774,912	1,496,490		1,496,490	1,453,914	1,656,291
Transient Worker Accommodation	Gross rental valuation	0.199460	32	44,524,800	8,880,917		8,880,917	8,278,203	10,395,138
Pastoral	Unimproved valuation	0.192500	38	8,318,510	1,601,313		1,601,313	1,321,412	1,539,058
Non-Pastoral	Unimproved valuation	0.377250	603	157,245,339	59,320,804	20,000	59,340,804	55,625,934	54,482,384
Total general rates			3,202	301,201,964	76,332,977	30,000	76,362,977	71,713,134	73,228,755
		Minimum							
(ii) Minimum payment		$							
Residential	Gross rental valuation	1,390.00	206	1,927,718	286,340	0	286,340	283,560	282,170
Commercial / Industrial	Gross rental valuation	1,390.00	38	280,401	52,820	0	52,820	51,430	51,430
Transient Worker Accommodation	Gross rental valuation	1,390.00	0	0	0	0	0	0	0
Pastoral	Unimproved valuation	1,390.00	2	7,554	2,780	0	2,780	2,780	2,780
Non-Pastoral	Unimproved valuation	1,390.00	355	569,427	493,450	0	493,450	524,030	519,860
Total minimum payments			601	2,785,100	835,390	0	835,390	861,800	856,240
Total general rates and minimum payments			3,803	303,987,064	77,168,367	30,000	77,198,367	72,574,934	74,084,995
(iii) Ex-gratia rates									
Dampier Bunbury Natural Gas Pipeline							12,000	0	11,900
					77,168,367	30,000	77,210,367	72,574,934	74,096,895
Concessions (Refer note 2(f))							0	(208,544)	0
Total rates					77,168,367	30,000	77,210,367	72,366,390	74,096,895
Instalment plan charges							7,000	7,752	7,000
Instalment plan interest							12,000	12,787	28,500
Late payment of rate or service charge interest							24,000	29,958	53,500
							43,000	50,497	89,000

The Shire did not raise specified area rates for the year ended 30th June 2027.

*Rateable Value at time of adopting budget.

All rateable properties within the district used predominately for non-rural purposes are rated according to their Gross Rental Valuation (GRV), all other properties are rated according to their Unimproved Valuation (UV).

The general rates detailed for the 2026/27 financial year have been determined by Council on the basis of raising the revenue required to meet the estimated deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than general rates and also considering the extent of any increase in rating over the level adopted in the previous year.

The minimum payments have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services/facilities.

2. RATES AND SERVICE CHARGES (CONTINUED)

(b) Interest Charges and Instalments - Rates and Service Charges

The following instalment options are available to ratepayers for the payment of rates and service charges.

Option 1 (Full Payment)
Full amount of rates and charges including arrears, to be paid on or before 11 September 2026 or 35 days after the date of issue appearing on the rate notice, whichever is the later.

Option 2 (Two Instalments)
First instalment to be made on or before 11 September 2026 or 35 days after the date of issue appearing on the rate notice whichever is later, including all arrears and half the current rates and service charges; and
Second instalment to be made on or before 11 January 2027, or 2 months after the due date of the first instalment, whichever is later.

Option 3 (Four Instalments)
First instalment to be made on or before 11 September 2026 or 35 days after the date of issue appearing on the rate notice whichever is later, including all arrears and half the current rates and service charges; and
Second instalment to be made on or before 10 November 2026, or 2 months after the due date of the first instalment, whichever is later;
Third instalment to be made on or before 11 January 2027, or 2 months after the due date of the second instalment, whichever is later; and
Fourth instalment to be made on or before 12 March 2027, or 2 months after the due date of the third instalment, whichever is later.

2. RATES AND SERVICE CHARGES (CONTINUED)

Instalment options	Date due	Instalment plan admin charge	Instalment plan interest rate	Unpaid rates interest rates
		$	%	%
Option one				
Single full payment	11/09/2026	0	0.0%	11.0%
Option two				
First instalment	11/09/2026	0	0.0%	11.0%
Second instalment	11/01/2027	17	5.5%	11.0%
Option three				
First instalment	11/09/2026	0	0.0%	11.0%
Second instalment	10/11/2026	17	5.5%	11.0%
Third instalment	11/01/2027	17	5.5%	11.0%
Fourth instalment	12/03/2027	17	5.5%	11.0%

2. RATES AND SERVICE CHARGES (CONTINUED)

(c) Objectives and Reasons for Differential Rating

To provide equity in the rating of properties across the Shire the following rate categories have been determined for the implementation of differential rating.

Differential general rate

Description	Characteristics	Objects	Reasons
GRV Residential	Properties zoned residential and an intended predominant residential land use.	This rate reflects the financial impact and costs to provide community services and activities as well as maintain the Shire's infrastructure.	This is considered to be the base rate above wh other GRV rated properties are assessed.
GRV Commercial/ Industrial	Properties zoned and/or an intended predominant commercial/industrial land use.	This rate reflects the financial impact and costs to provide community services and activities as well as maintain the Shire's infrastructure.	This category reflects the financial impact and c commercial and industrial activities have on Shi infrastructure and services.
Workforce Accommodation	facilities provided for a workforce that is not permanently located within the Shire	This rate is to ensure that rates are distributed equitably between residents and non-residential workers. Temporary workers are consumers of Shire services but unless they are also property owners within the Shire, are not contributing to the cost of services which they use.	Mass accommodation properties have the poten greater impact on Shire services and assets tha property types due to their number of occupants in a relatively small land parcel.
UV Pastoral	This incorporates all properties issued with pastoral leases granted by the State Government OR Does not have the characteristics of any other UV differential rate category.	This rate reflects the level of service utilized by ratepayers in this category.	To reflect the additional costs associated with gı maintenance albeit to a lesser extent that that of
UV Non-Pastoral	This incorporates mining tenements, permits, drilling reservations, leases or licences held, extracting, stock piling, processing or refining of minerals and the extraction, processing or refining of fuel sources,.	This rate reflects the ongoing costs involved in maintaining the road network across the broad Shire boundaries, and towards the four regional communities supporting the mining industry.	To reflect the impact on the Shire by the mining and resources sector.

2. RATES AND SERVICE CHARGES (CONTINUED)

(d)

Description	Characteristics	Objects	Reasons
GRV Residential	Properties zoned residential and an intended predominant residential land use.	To provide the Shire with funding for the necessary works and services to maintain assets and provide for future needs.	Every property, regardless of size, value, and us some minimum level of benefit from the Shire's v and services. Minimum rates ensure that all rate make a reasonable contribution to essential serv infrastructure.
GRV Commercial/ Industrial	Properties zoned commercial/industrial and/or a predominant land use of commercial/ industrial.	To provide the Shire with funding for the necessary works and services to maintain assets and provide for future needs.	Every property, regardless of size, value, and us some minimum level of benefit from the Shire's v and services. Minimum rates ensure that all rate make a reasonable contribution to essential serv infrastructure.
GRV Transient Workforce Accommodation	This incorporates all mass accommodation facilities provided for a workforce that is not permanently located within the Shire	To provide the Shire with funding for the necessary works and services to maintain assets and provide for future needs.	Every property, regardless of size, value, and us some minimum level of benefit from the Shire's v and services. Minimum rates ensure that all rate make a reasonable contribution to essential serv infrastructure.
UV Pastoral	This incorporates all properties issued with pastoral leases granted by the State Government OR Does not have the characteristics of any other UV differential rate category.	To provide the Shire with funding for the necessary works and services to maintain assets and provide for future needs.	Every property, regardless of size, value, and us some minimum level of benefit from the Shire's v and services. Minimum rates ensure that all rate make a reasonable contribution to essential serv infrastructure.
UV Non-Pastoral	This incorporates mining tenements, permits, drilling reservations, leases or licences held, extracting, stock piling, processing or refining of minerals and the extraction, processing or	To provide the Shire with funding for the necessary works and services to maintain assets and provide for future needs.	Every property, regardless of size, value, and us some minimum level of benefit from the Shire's v services. Minimum rates ensure that all ratepaye reasonable contribution to essential services an

2. RATES AND SERVICE CHARGES (CONTINUED)

The Shire did not raise any specified area rate/s for the year ended 30 June 2027.

(e) Service Charges

The Shire did not raise service charge/s for the year ended 30th June 2027.

The Shire did not raise service charges for the year ended 30th June 2027.

(f) Waivers or concessions

Rate, fee or charge to which the waiver or concession is granted	Type	Waiver/ Concession	Discount %	Discount ($)	2026/27 Budget	2025/26 Actual	2025/26 Budget	Circumstances in which the waiver or concession is granted	Objects and reasons of the waiver or concession
					$	$	$		
UV Pastoral	Rate	Concession	0.0%	0	0	145,540	0	Financial hardship application	Considered upon application
UV Non-Pastoral	Rate	Concession	0.0%	0	0	63,004	0	Ashburton Port - Financial hardship application	Considered upon application
					0	208,544	0		

3. NET CURRENT ASSETS

(a) Composition of estimated net current assets

	Note	2026/27 Budget 30 June 2027 Carried forward	2025/26 Actual 30 June 2026 Carried forward	2025/26 Budget 30 June 2026 Carried forward
Current assets		$	$	$
Cash and cash equivalents	4	15,466,168	24,506,812	68,330,715
Financial assets		54,453,277	75,646,411	0
Receivables		8,406,706	8,636,552	5,591,920
Inventories		345,354	345,354	164,788
Other assets		5,022,199	5,022,199	806,064
		83,693,704	114,157,328	74,893,487
Less: current liabilities				
Trade and other payables		(11,583,203)	(9,583,203)	(9,300,268)
Contract liabilities		0	(1,600,000)	0
Lease liabilities	7	(164,970)	(187,355)	0
Long term borrowings	8	(243,674)	(54,269)	(54,269)
Employee provisions		(3,334,817)	(2,198,698)	(1,903,650)
		(15,326,664)	(13,623,525)	(11,258,187)
Net current assets		68,367,040	100,533,803	63,635,300
Less: Total adjustments to net current assets	3(b)	(68,367,040)	(89,727,194)	(63,635,300)
Net current assets used in the Statement of Financial Activity		0	10,806,609	0

(b) Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

	Note	2026/27 Budget 30 June 2027 Carried forward	2025/26 Actual 30 June 2026 Carried forward	2025/26 Budget 30 June 2026 Carried forward
Adjustments to net current assets				
Less: Reserve accounts	9	(68,775,684)	(89,968,818)	(63,689,569)
Add: Current liabilities not expected to be cleared at end of year				
- Current portion of borrowings		243,674	54,269	54,269
- Current portion of lease liabilities		164,970	187,355	0
Total adjustments to net current assets		(68,367,040)	(89,727,194)	(63,635,300)

EXPLANATION OF DIFFERENCE IN SURPLUS/(DEFICIT)

Items excluded from calculation of budgeted deficiency

When calculating the budget deficiency for the purpose of Section 6.2 (2)(c) of the *Local Government Act 1995* the following amounts have been excluded as provided by *Local Government (Financial Management) Regulation 32* which will not fund the budgeted expenditure.

	Note	2026/27 Budget 30 June 2027 Carried forward	2025/26 Actual 30 June 2026 Carried forward	2025/26 Budget 30 June 2026 Carried forward
(c) Amounts excluded from operating activities		$	$	$
Less: Profit on asset disposals	5	(265,260)	(70,499)	(71,069)
Add: Loss on asset disposals	5	126,046	831,808	151,592
Add: Depreciation	6	20,089,344	19,739,333	18,256,733
Non-cash movements in non-current assets and liabilities:				
- Contract liabilities		0	3,565,792	
Non cash amounts excluded from operating activities		19,950,130	24,066,434	18,337,256
(d) Amounts excluded from investing activities				
Right of use assets recognised	5(c)	0	929,553	0
Reconciling item - movement between current assets:				
- Financial assets at amortised cost - term deposits		(21,193,134)		
Non cash amounts excluded from investing activities		(21,193,134)	929,553	0
(e) Amounts excluded from financing activities				
Less: Lease liability recognised	7	0	(929,554)	0
Non cash amounts excluded from financing activities		0	(929,554)	0

3. NET CURRENT ASSETS (CONTINUED)

(f) MATERIAL ACCOUNTING POLICIES

CURRENT AND NON-CURRENT CLASSIFICATION
The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

TRADE AND OTHER PAYABLES
Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

PREPAID RATES
Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises revenue for the prepaid rates that have not been refunded.

INVENTORIES
General
Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

INVENTORY - LAND HELD FOR RESALE
Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Inventory - land held for resale is classified as current except where it is held as non-current based on the Shire's intentions to release for sale.

SUPERANNUATION
The Shire contributes to a number of superannuation funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

GOODS AND SERVICES TAX (GST)
Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CONTRACT LIABILITIES
Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

TRADE AND OTHER RECEIVABLES
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for grants, contributions, reimbursements, and goods sold and services performed in the ordinary course of business.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

Trade receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The Shire applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

PROVISIONS
Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

EMPLOYEE BENEFITS
Short-term employee benefits
Provision is made for the Shire's obligations for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the determination of the net current asset position.
The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the determination of the net current asset position.

Other long-term employee benefits
Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

4. RECONCILIATION OF CASH

(a) Reconciliation of cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
		$	$	$
Cash and cash equivalents		15,466,168	24,506,812	68,330,715
Restrictions				
The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:				
Cash and cash equivalents		17,888,199	19,488,199	63,689,569
Restricted financial assets at amortised cost - term deposits		54,453,277	75,646,411	
		72,341,476	95,134,610	63,689,569
The restricted financial assets are a result of the following specific purposes to which the assets may be used:				
Reserve accounts	9	68,775,684	89,968,818	63,689,569
Contract liabilities		3,565,792	5,165,792	0
Total restricted financial assets		72,341,476	95,134,610	63,689,569

(b) Reconciliation of net cash provided by operating activities

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
Net result		20,046,507	41,783,646	29,824,043
Non-cash items:				
Depreciation	6	20,089,344	19,739,333	18,256,733
(Profit)/loss on sale of assets	5	(139,214)	761,309	80,523
Changes in assets and liabilities:				
(Increase)/decrease in receivables		229,846	(3,530,438)	0
(Increase)/decrease in inventories		0	(160,566)	20,000
(Increase) in other assets		0	(1,888,914)	0
Increase/(decrease) in trade and other payables		2,000,000	(1,210,326)	900,000
Increase/(decrease) in contract liabilities		(1,600,000)	(10,695,768)	(15,951,938)
Increase in employee related provisions		1,136,119	324,285	0
Capital grants, subsidies and contributions		(3,114,708)	(9,522,700)	(21,490,163)
Net cash provided by operating activities		38,647,894	35,599,861	11,639,198

MATERIAL ACCOUNTING POLICES

CASH AND CASH EQUIVALENTS
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours notice with no loss of interest.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 3 - Net Current Assets.

FINANCIAL ASSETS AT AMORTISED COST
The Shire classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

5. PROPERTY, PLANT AND EQUIPMENT

The following assets are budgeted to be acquired and/or disposed of during the year.

	2026/27 Budget					2025/26 Actual					2025/26 Budget				
	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	Disposals - Profit	Disposals - Loss	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	Disposals - Profit	Disposals - Loss	Additions	Disposals - Net Book Value	Disposals - Sale Proceeds	Disposals - Profit	Disposals - Loss
(a) Property, Plant and Equipment	$	$	$	$	$	$	$	$	$	$	$	$	$	$	$
Land - freehold land	0	0	0	0	0	284,989	0	0	0	0	190,105	0	0	0	0
Buildings - non-specialised	7,940,000	0	0	0	0	3,533,949	0	0	0	0	3,406,927	0	0	0	0
Buildings - specialised	3,000,000	0	0	0	0	6,342,386	0	0	0	0	7,181,991	0	0	0	0
Furniture and equipment	0	0	0	0	0	353,614	0	0	0	0	490,000	0	0	0	0
Plant and equipment	5,305,000	(807,786)	947,000	265,260	(126,046)	1,349,734	(1,045,707)	284,398	70,499	(831,808)	2,209,000	(634,523)	554,000	71,069	(151,592)
Total	16,245,000	(807,786)	947,000	265,260	(126,046)	11,864,672	(1,045,707)	284,398	70,499	(831,808)	13,478,023	(634,523)	554,000	71,069	(151,592)
(b) Infrastructure															
Infrastructure - Airport	2,294,962	0	0	0	0	388,578	0	0	0	0	702,000	0	0	0	0
Infrastructure - Drainage	6,200,000	0	0	0	0	727,835	0	0	0	0	5,699,616	0	0	0	0
Infrastructure - Parks & Recreation	4,062,822	0	0	0	0	8,990,205	0	0	0	0	11,091,600	0	0	0	0
Infrastructure - Pathways	1,243,000	0	0	0	0	1,224,328	0	0	0	0	1,500,000	0	0	0	0
Infrastructure - Roads	28,405,779	0	0	0	0	7,031,832	0	0	0	0	22,590,385	0	0	0	0
Infrastructure - Town Infrastructure	14,250,163	0	0	0	0	33,811,737	0	0	0	0	29,623,551	0	0	0	0
Infrastructure - Works in Progress	0	0	0	0	0	264,593	0	0	0	0	0	0	0	0	0
Infrastructure - Regional Waste Facility	0	0	0	0	0	229,842	0	0	0	0	80,075	0	0	0	0
Total	56,456,726	0	0	0	0	52,668,950	0	0	0	0	71,287,227	0	0	0	0
(c) Right of Use Assets															
Right of use - furniture and fittings	0	0	0	0	0	929,553	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	929,553	0	0	0	0	0	0	0	0	0
Total	72,701,726	(807,786)	947,000	265,260	(126,046)	65,463,175	(1,045,707)	284,398	70,499	(831,808)	84,765,250	(634,523)	554,000	71,069	(151,592)

MATERIAL ACCOUNTING POLICIES

RECOGNITION OF ASSETS
Assets for which the fair value as at the date of acquisition is under $5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)* . These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

GAINS AND LOSSES ON DISPOSAL
Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

6. DEPRECIATION

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
By Class			
Buildings - non-specialised	825,000	785,419	791,268
Buildings - specialised	3,350,000	3,301,212	3,241,879
Furniture and equipment	610,000	607,276	409,812
Plant and equipment	1,900,000	1,793,169	1,597,445
Infrastructure - Airport	635,000	630,245	742,813
Infrastructure - Drainage	650,000	628,059	593,876
Infrastructure - Parks & Recreation	2,395,000	2,354,900	2,356,457
Infrastructure - Pathways	310,000	293,363	235,017
Infrastructure - Roads	8,295,425	8,248,652	7,474,108
Infrastructure - Town Infrastructure	475,000	462,057	374,982
Infrastructure - Regional Waste Facility	425,000	416,103	311,909
Infrastructure - Waste General	99,300	99,261	99,384
Infrastructure Bridges	27,750	27,748	27,783
Right of use - furniture and fittings	91,869	91,869	0
	20,089,344	19,739,333	18,256,733
By Program			
General purpose funding	91,869	91,869	0
Law, order, public safety	129,039	126,791	71,370
Health	4,868	4,783	4,789
Education and welfare	301,450	296,198	269,473
Housing	799,347	785,420	848,143
Community amenities	1,715,983	1,684,484	1,472,706
Recreation and culture	4,728,466	4,646,083	4,294,373
Transport	9,972,794	9,799,041	10,167,739
Economic services	670,235	658,558	548,181
Other property and services	1,675,293	1,646,106	579,959
	20,089,344	19,739,333	18,256,733

MATERIAL ACCOUNTING POLICIES

DEPRECIATION

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Major depreciation periods used for each class of depreciable asset are:

Buildings - non-specialised	50 years
Buildings - specialised	15 to 100 years
Furniture and equipment	4 to 10 years
Plant and equipment	3 to 20 years
Infrastructure - Airport	10 to 100 years
Infrastructure - Drainage	30 to 180 years
Infrastructure - Parks & Recreation	5 to 150 years
Infrastructure - Pathways	20 to 50 years
Infrastructure - Roads	10 to 80 years
Infrastructure - Town Infrastructure	10 to 100 years
Infrastructure - Regional Waste Facility	3 to 50 years
Infrastructure - Waste General	3 to 50 years
Infrastructure - Coastal Infrastructure	50 to 150 years
Infrastructure Bridges	10 to 100 years
Right of use - furniture and fittings	4 to 10 years

AMORTISATION

The depreciable amount of all intangible assets with a finite useful life, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The assets residual value of intangible assets is considered to be zero and useful live and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income.

7. LEASE LIABILITIES

Purpose	Lease Number	Institution	Lease Interest Rate	Lease Term	Budget Lease Principal 1 July 2026	2026/27 Budget New Leases	2026/27 Budget Lease Principal Repayments	Budget Lease Principal outstanding 30 June 2027	2026/27 Budget Lease Interest Repayments	Actual Principal 1 July 2025	2025/26 Actual New Leases	2025/26 Actual Lease Principal repayments	Actual Lease Principal outstanding 30 June 2026	2025/26 Actual Lease Interest repayments	Budget Principal 1 July 2025	2025/26 Budget New Leases	2025/26 Budget Lease Principal repayments	Budget Lease Principal outstanding 30 June 2026	2025/26 Budget Lease Interest repayments
					$	$	$	$	$	$	$	$	$	$	$	$	$	$	$
Photocopier	1	3E Advantage	5.6%	3+1+1	23,236	0	(23,236)	0	(272)	52,017	40,383	(69,164)	23,236	(1,331)	42,528	0	(42,528)	0	(10,366)
Laptops	2	Dell	5.8%	5	334,091	0	(61,672)	272,419	(17,786)	0	345,345	(11,254)	334,091	(3,308)	0	0	0	0	0
Server	3	Dell	5.8%	5	446,967	0	(102,477)	344,490	(25,924)	0	543,826	(96,859)	446,967	(30,696)	0	0	0	0	0
					804,294	0	(187,385)	616,909	(43,982)	52,017	929,554	(177,277)	804,294	(35,335)	42,528	0	(42,528)	0	(10,366)

MATERIAL ACCOUNTING POLICIES

LEASES
At the inception of a contract, the Shire assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and a lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

LEASE LIABILITIES
The present value of future lease payments not paid at the reporting date discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

8. BORROWINGS

(a) Borrowing repayments

Movement in borrowings and interest between the beginning and the end of the current financial year.

Purpose	Loan Number	Institution	Interest Rate	Budget Principal 1 July 2026	2026/27 Budget New Loans	2026/27 Budget Principal Repayments	Budget Principal outstanding 30 June 2027	2026/27 Budget Interest Repayments	Actual Principal 1 July 2025	2025/26 Actual New Loans	2025/26 Actual Principal Repayments	Actual Principal outstanding 30 June 2026	2025/26 Actual Interest Repayments	Budget Principal 1 July 2025	2025/26 Budget New Loans	2025/26 Budget Principal Repayments	Budget Principal outstanding 30 June 2026	2025/26 Budget Interest Repayments
				$	$	$	$	$	$	$	$	$	$	$	$	$	$	$
Airport Upgrade	119	WATC	6.4%	0	0	0	0	0	25,496	0	(25,496)	0	(1,222)	25,496	0	(25,496)	0	(1,222)
Onslow Administration Centre	124	WATC	3.3%	354,024	0	(54,269)	299,754	(11,273)	406,540	0	(52,517)	354,024	(13,958)	406,540	0	(52,516)	354,024	(13,025)
				354,024	0	(54,269)	299,754	(11,273)	432,036	0	(78,012)	354,024	(15,181)	432,036	0	(78,012)	354,024	(14,247)

All borrowing repayments, other than self supporting loans, will be financed by general purpose revenue.

8. BORROWINGS (CONTINUED)

(b) New borrowings - 2026/27

The Shire does not intend to undertake any new borrowings for the year ended 30th June 2027

(c) Unspent borrowings

The Shire had no unspent borrowing funds as at 30th June 2026 nor is it expected to have unspent borrowing funds as at 30th June 2027.

(d) Credit Facilities

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
Loan facilities			
Loan facilities in use at balance date	299,754	354,024	354,024

MATERIAL ACCOUNTING POLICIES

BORROWING COSTS
The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.
Borrowings fair values are based on discounted cash flows using a current borrowing rate.

9. RESERVE ACCOUNTS

(a) Reserve Accounts - Movement

	2026/27 Budget Opening Balance	2026/27 Budget Transfer to	2026/27 Budget Transfer (from)	2026/27 Budget Closing Balance	2025/26 Actual Opening Balance	2025/26 Actual Transfer to	2025/26 Actual Transfer (from)	2025/26 Actual Closing Balance	2025/26 Budget Opening Balance	2025/26 Budget Transfer to	2025/26 Budget Transfer (from)	2025/26 Budget Closing Balance
	$	$	$	$	$	$	$	$	$	$	$	$
Restricted by council												
(a) Airport reserve	13,686,603	1,532,157	(2,944,962)	12,273,798	12,387,716	1,664,720	(365,833)	13,686,603	12,438,115	1,446,447	(1,702,000)	12,182,562
(b) Assets and Infrastructure	18,907,998	545,000	(16,940,013)	2,512,985	8,220,427	15,200,850	(4,513,279)	18,907,998	7,934,867	27,880	(7,530,519)	432,228
(c) Financial Risk	5,978,332	60,000	0	6,038,332	5,737,248	241,084	0	5,978,332	5,737,330	289,000	0	6,026,330
(d) Future Projects	2,932,138	200,000	(3,100,000)	32,138	15,680,226	661,150	(13,409,238)	2,932,138	15,750,305	558,535	(14,205,206)	2,103,634
(e) Housing	9,887,849	240,000	(7,500,000)	2,627,849	9,297,301	590,548	0	9,887,849	9,511,148	5,135,097	0	14,646,245
(f) Plant Replacement	730,593	24,000	0	754,593	701,131	29,462	0	730,593	701,141	98,090	0	799,231
(g) Property Development	2,627,211	84,000	(440,000)	2,271,211	2,305,138	512,178	(190,105)	2,627,211	2,305,172	572,696	(190,105)	2,687,763
(h) Tom Price Administration Facility	20,042,827	845,000	0	20,887,827	19,269,165	809,708	(36,046)	20,042,827	19,269,442	1,046,964	(4,700,000)	15,616,406
(i) Waste Services and Site Rehabilitation	78,341	8,000	0	86,341	108,140	4,544	(34,343)	78,341	108,141	86,020	(80,075)	114,086
(j) Pilbara Regional Waste Facility	15,096,926	8,043,684	(1,850,000)	21,290,610	7,872,607	7,224,319	0	15,096,926	7,991,015	1,090,069	0	9,081,084
	89,968,818	11,581,841	(32,774,975)	68,775,684	81,579,099	26,938,563	(18,548,844)	89,968,818	81,746,676	10,350,798	(28,407,905)	63,689,569

(b) Reserve Accounts - Purposes

In accordance with Council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Reserve name	Anticipated date of use	Purpose of the reserve
Restricted by council		
(a) Airport reserve	Ongoing	To contribute towards operational deficits and improvements, and receive operational surpluses for the Onslow Airport.
(b) Assets and Infrastructure	Ongoing	To contribute towards funding new, upgrade and renewal initiatives associated with Council assets and infrastructure.
(c) Financial Risk	Ongoing	To contribute towards mitigating, or funding, significant adverse financial impacts through legal, rate revenue reduction, or other reasons.
(d) Future Projects	Ongoing	To contribute towards the funding of higher-cost projects, as identified in the Long-Term Financial Plan.
(e) Housing	Ongoing	To contribute towards the provision for housing to maintain, improve or increase Council's housing portfolio.
(f) Plant Replacement	Ongoing	To contribute towards the funding of new and replacement plant and machinery.
(g) Property Development	Ongoing	To contribute towards purchasing, developing and selling property for economic benefit.
(h) Tom Price Administration Facility	2027-2028	To contribute towards funding a new Council Administration Facility in Tom Price.
(i) Waste Services and Site Rehabilitation	Ongoing	To contribute towards initiatives, upgrades, modifications and rehabilitation of Council's General Waste Facilities.
(j) Pilbara Regional Waste Facility	Ongoing	To contribute towards initiatives, upgrades, modifications and rehabilitation of Council's Class 4 Regional Waste Management Facility

10. OTHER INFORMATION

The net result includes as revenues	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
(a) Interest earnings			
Investments	4,831,000	5,183,904	4,885,841
Late payment of fees and charges *	8,000	11,080	3,400
Emergency Services Levy Interest	795	578	795
Other interest revenue	36,000	42,745	82,000
	4,875,795	5,238,307	4,972,036
* The Shire has resolved to charge interest under section 6.13 for the late payment of any amount of money at 11%.			
The net result includes as expenses			
(b) Auditors remuneration			
Audit services	130,000	125,158	134,300
Other services	29,500	18,600	25,200
	159,500	143,758	159,500
(c) Interest expenses (finance costs)			
Borrowings (refer Note 8(a))	11,273	15,181	14,247
Interest on lease liabilities (refer Note 7)	43,982	35,335	10,366
	55,255	50,516	24,613
(d) Write offs			
General rate	0	47,255	0
Fees and charges	5,000	0	5,000
	5,000	47,255	5,000

11. COUNCIL MEMBERS REMUNERATION

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
Shire President - Cr Audra Smith			
President's allowance	73,435	70,951	70,951
Meeting attendance fees	36,112	34,890	34,890
Annual allowance for ICT expenses	3,100	3,230	3,230
Travel and accommodation expenses	5,000	3,654	5,000
Superannuation contribution payments	13,146	9,500	9,526
	130,793	122,225	123,597
Deputy Shire President - Cr Alana Sullivan			
Deputy President's allowance	18,358	11,954	11,954
Meeting attendance fees	26,931	26,020	26,020
Annual allowance for ICT expenses	3,100	3,230	3,230
Travel and accommodation expenses	5,000	3,243	5,000
Superannuation contribution payments	5,435	3,770	3,938
	58,824	48,217	50,142
Cr Rory De Pledge			
Meeting attendance fees	26,931	26,020	26,020
Annual allowance for ICT expenses	3,100	3,230	3,230
Travel and accommodation expenses	5,000	4,019	5,000
Superannuation contribution payments	3,232		2,342
	38,263	33,269	36,592
Cr Kerry White			
Deputy Shire President annual allowance	0	5,783	5,783
Meeting attendance fees	26,931	26,020	26,020
Annual allowance for ICT expenses	3,100	3,230	3,230
Travel and accommodation expenses	5,000	4,087	5,000
Superannuation contribution payments	3,232		2,342
	38,263	39,120	42,375
Cr Tom Fox			
Meeting attendance fees	26,931	18,178	18,178
Annual allowance for ICT expenses	3,100	2,257	3,230
Travel and accommodation expenses	5,000	4,915	5,000
Superannuation contribution payments	3,232	2,181	2,342
	38,263	27,531	28,750
Cr Linton Rumble			
Meeting attendance fees	26,931	26,020	26,020
Annual allowance for ICT expenses	3,100	3,230	3,230
Travel and accommodation expenses	5,000	4,293	5,000
Superannuation contribution payments	3,232	2,335	2,342
	38,263	35,878	36,592
Cr Clay Rogers			
Meeting attendance fees	26,931	18,178	26,020
Annual allowance for ICT expenses	3,100	2,257	3,230
Travel and accommodation expenses	5,000	3,545	5,000
Superannuation contribution payments	3,232	2,181	2,342
	38,263	26,161	36,592
Cr Brie Noone			
Meeting attendance fees	26,931	26,020	26,020
Annual allowance for ICT expenses	3,100	3,230	3,230
Travel and accommodation expenses	5,000	1,113	5,000
Superannuation contribution payments	3,232	2,335	2,342
	38,263	32,698	36,592
Cr Kieren Day			
Meeting attendance fees	26,931	18,178	26,020
Annual allowance for ICT expenses	3,100	2,257	2,257
Travel and accommodation expenses	5,000	2,330	5,000
Superannuation contribution payments	3,232	2,181	2,342
	38,263	24,946	35,619
Cr Matthew Lynch			
Meeting attendance fees	0	7,842	0
Annual allowance for ICT expenses	0	973	973
Travel and accommodation expenses	0	1,400	0
	0	10,215	973
Cr Melanie Gallanagh			
Meeting attendance fees	0	7,842	7,842
Annual allowance for ICT expenses	0	973	973
	0	8,815	8,815
Cr Rosanne Caporn			
Meeting attendance fees	0	7,842	7,842
Annual allowance for ICT expenses	0	973	973
Travel and accommodation expenses	0	2,255	0
	0	11,070	8,815
Total Council Member Remuneration	457,458	420,145	445,454
President's allowance	73,435	70,951	70,951
Deputy President's allowance	18,358	17,737	17,737
Meeting attendance fees	251,560	243,050	250,892
Annual allowance for ICT expenses	27,900	29,070	31,016
Travel and accommodation expenses	45,000	34,854	45,000
Superannuation contribution payments	41,205	24,483	29,858
	457,458	420,145	445,454

12. MAJOR LAND TRANSACTIONS

Ocean View Caravan Park (Phase 3)

(a) Details

The Shire's objective is to design and construct the Phase 3 Ocean View Caravan Park development, to satisy the increasing demand for holiday accommodation in Onslow, providing broad economic benefits through increased accommodation capacity and seasonal tourism.

(b) Current year transactions

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
		$	$	$
Capital revenue				
Reserve Transfer		0	3,831,222	4,905,414
Capital expenditure				
Development Costs	5(a)	0	(9,817,255)	(10,166,331)

Lease of Portion of Lot 550 Onslow Road - Pilbara Regional Waste Facility

(d) Details

The Shire's objective is to continue the current lease on Lot 550 on DP 414367 (Crown Reserve 53324) Onslow Road, Onslow - being part of the Pilbara Regional Waste Facility site.

(e) Current year transactions

	Note	2026/27 Budget	2025/26 Actual	2025/26 Budget
		$	$	$
Operating revenue				
Lease Revenue		150,000	150,000	150,000

(f) Expected future cash flows

	2026/27	2027/28	2028/29	2029/30	2030/31	Total
	$	$	$	$	$	$
Cash Inflows						
Lease Revenue	150,000	156,000	162,240	168,730	175,479	812,449
	150,000	156,000	162,240	168,730	175,479	812,449
Net cash flows	150,000	156,000	162,240	168,730	175,479	812,449

13. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

Onslow Airport

(a) Details

The Shire's objective is to maintain a safe landing airstrip and functional airport amenities conducive to the promotion of the district as a tourist and business destination. Ongoing costs are met by landing fees charged. Annual surpluses, as determined by Council, are transferred to a cash backed reserve account to finance future upgrades and modifications to the facility.

(b) Statement of Comprehensive Income

	2025/26 Actual	2026/27 Budget	2027/28 Forecast	2028/29 Forecast	2029/30 Forecast	2030/31 Forecast	2031/32 Forecast
	$	$	$	$	$	$	$
Revenue							
Airport Fees	3,745,559	3,576,260	3,683,548	3,794,054	3,907,876	4,025,112	4,145,865
	3,745,559	3,576,260	3,683,548	3,794,054	3,907,876	4,025,112	4,145,865
Expenditure							
Airport Operations	(2,510,744)	(2,544,103)	(2,620,426)	(2,699,039)	(2,780,010)	(2,863,410)	(2,949,312)
	(2,510,744)	(2,544,103)	(2,620,426)	(2,699,039)	(2,780,010)	(2,863,410)	(2,949,312)
NET RESULT	1,234,815	1,032,157	1,063,122	1,095,015	1,127,866	1,161,702	1,196,553
TOTAL COMPREHENSIVE INCOME	1,234,815	1,032,157	1,063,122	1,095,015	1,127,866	1,161,702	1,196,553

The following estimated revenue and expenditure is not included in the income statement above but has been used in the pricing structure for goods and services.

	2025/26 Actual	2026/27 Budget	2027/28 Forecast	2028/29 Forecast	2029/30 Forecast	2030/31 Forecast	2031/32 Forecast
Expenditure							
Depreciation	(630,245)	(635,000)	(654,050)	(673,672)	(693,882)	(714,698)	(736,139)

13. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

Pilbara Regional Waste Facility

(c) Details

The Shire's objective is to provide a regional Class IV waste facility that provides the resource rich Pilbara viable local waste disposal a viable alternative.

(d) Statement of Comprehensive Income

	2025/26 Actual	2026/27 Budget	2027/28 Forecast	2028/29 Forecast	2029/30 Forecast	2030/31 Forecast	2031/32 Forecast
	$	$	$	$	$	$	$
Revenue							
Regional Waste Facility fees	9,976,072	9,941,535	10,239,781	10,546,974	10,863,383	11,189,284	11,524,963
	9,976,072	9,941,535	10,239,781	10,546,974	10,863,383	11,189,284	11,524,963
Expenditure							
Regional Waste Facility Operations	(2,452,129)	(3,045,207)	(3,136,563)	(3,230,660)	(3,327,580)	(3,427,407)	(3,530,229)
	(2,452,129)	(3,045,207)	(3,136,563)	(3,230,660)	(3,327,580)	(3,427,407)	(3,530,229)
NET RESULT	7,523,943	6,896,328	7,103,218	7,316,314	7,535,803	7,761,877	7,994,734
TOTAL COMPREHENSIVE INCOME	7,523,943	6,896,328	7,103,218	7,316,314	7,535,803	7,761,877	7,994,734

The following estimated revenue and expenditure is not included in the income statement above but has been used in the pricing structure for goods and services.

	2025/26 Actual	2026/27 Budget	2027/28 Forecast	2028/29 Forecast	2029/30 Forecast	2030/31 Forecast	2031/32 Forecast
Expenditure							
Depreciation	(628,059)	(650,000)	(669,500)	(689,585)	(710,273)	(731,581)	(753,528)

13. TRADING UNDERTAKINGS AND MAJOR TRADING UNDERTAKINGS

Ocean View Caravan Park

(e) Details

The Shire's objective is to provide a modern coastal caravan park to expand tourist accommodation availability that supports the local economy.

(f) Statement of Comprehensive Income

	2025/26 Actual	2026/27 Budget	2027/28 Forecast	2028/29 Forecast	2029/30 Forecast	2030/31 Forecast	2031/32 Forecast
	$	$	$	$	$	$	$
Revenue							
Caravan Park Fees	822,329	1,123,450	1,157,154	1,191,869	1,227,625	1,264,454	1,302,388
	822,329	1,123,450	1,157,154	1,191,869	1,227,625	1,264,454	1,302,388
Expenditure							
Caravan Park Operations	(1,008,633)	(952,395)	(980,967)	(1,010,396)	(1,040,708)	(1,071,929)	(1,104,087)
	(1,008,633)	(952,395)	(980,967)	(1,010,396)	(1,040,708)	(1,071,929)	(1,104,087)
NET RESULT	(186,304)	171,055	176,187	181,473	186,917	192,525	198,301
TOTAL COMPREHENSIVE INCOME	(186,304)	171,055	176,187	181,473	186,917	192,525	198,301

The following estimated revenue and expenditure is not included in the income statement above but has been used in the pricing structure for goods and services.

	2025/26 Actual	2026/27 Budget	2027/28 Forecast	2028/29 Forecast	2029/30 Forecast	2030/31 Forecast	2031/32 Forecast
	$	$	$	$	$	$	$
Expenditure							
Depreciation	(658,558)	(670,235)	(690,342)	(711,052)	(732,384)	(754,356)	(776,987)

14. TRUST FUNDS

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Detail	Balance 30 June 2026	Estimated amounts received	Estimated amounts paid	Estimated balance 30 June 2027
	$	$	$	$
Cash in lieu of public open space	6,016	0	0	6,016
	6,016	0	0	6,016

15. REVENUE AND EXPENDITURE

(a) Revenue and Expenditure Classification

REVENUES

RATES
All rates levied under the *Local Government Act 1995*. Includes general, differential, specific area rates, minimum payment, interim rates, back rates, ex-gratia rates, less discounts offered.
Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

GRANTS, SUBSIDIES AND CONTRIBUTIONS
All amounts received as grants, subsidies and contributions that are not capital grants.

CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS
Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

REVENUE FROM CONTRACTS WITH CUSTOMERS
Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

FEES AND CHARGES
Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.
Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES
Service charges imposed under *Division 6 of Part 6 of the Local* Government Act 1995. Regulation 54 of the Local Government *(Financial Management) Regulations 1996* identifies the charges which can be raised. These are television and radio broadcasting, underground electricity and neighbourhood surveillance services and water.
Exclude rubbish removal charges which should not be classified as a service charge. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST REVENUE
Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE
Other revenue, which cannot be classified under the above headings, includes dividends, discounts, rebates etc.

PROFIT ON ASSET DISPOSAL
Gain on the disposal of assets including gains on the disposal of long-term investments.

EXPENSES

EMPLOYEE COSTS
All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.
Note: *AASB 119 Employee Benefits* provides a definition of employee benefits which should be considered.

MATERIALS AND CONTRACTS
All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses (such as telephone and internet charges), advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc.
Local governments may wish to disclose more detail such as contract services, consultancy, information technology and rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER)
Expenditures made to the respective agencies for the provision of power, gas or water.
Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE
All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL
Loss on the disposal of fixed assets.

DEPRECIATION ON NON-CURRENT ASSETS
Depreciation and amortisation expenses raised on all classes of assets.

FINANCE COSTS
Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE
Statutory fees, taxes, provision for bad debts, member's fees or levies including DFES levy and State taxes. Donations and subsidies made to community groups.

15. REVENUE AND EXPENDITURE (CONTINUED)

(b) Revenue Recognition

Recognition of revenue from contracts with customers is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/Refunds/ Warranties	Timing of Revenue recognition
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Licences/ Registrations/ Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	On payment and issue of the licence, registration or approval
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	On entry to facility
Airport landing charges	Permission to use facilities and runway	Single point in time	Monthly in arrears	None	On landing/departure event
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Output method based on provision of service or completion of works
Sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Output method based on goods

16. PROGRAM INFORMATION

Key Terms and Definitions - Reporting Programs

In order to discharge its responsibilities to the community, Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the Shire's Community Vision, and for each of its broad activities/programs.

OBJECTIVE	ACTIVITIES
Governance	
To provide a decision making process for the efficient allocation of scarce resources.	Includes the activities of members of Council and the administrative suppo available to the Council for the provision of governance of the district. Othe costs relate to the task of assisting council members and ratepayers on matters which do not concern specific local government services.
General purpose funding	
To collect revenue to allow for the provision of services.	Rates, general purpose government grants and interest revenue.
Law, order, public safety	
To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local laws relating to fire preventio animal control and other aspects of public safety including emergency services.
Health	
To provide an operational framework for environmental and community health.	Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.
Education and welfare	
To provide services to disadvantaged persons, the elderly, children and youth.	Maintenance of child minding centre, playgroup centre, senior citizen centr and aged care centre. Provision and maintenance of home care programs and youth services.
Housing	
To provide and maintain Shire Residential housing.	To manage housing. Involves the management and maintenance of staff and rental housing
Community amenities	
To provide services required by the community.	Rubbish collection services, operation of rubbish disposal sites, litter contr construction and maintenance of urban storm water drains, protection of th environment and administration of town planning schemes, cemetery and public conveniences.
Recreation and culture	
To establish and effectively manage infrastructure and resources which will help the social well being of the community.	Maintenance of public halls, civic centres, aquatic centre, beaches, recreation centres and various sporting facilities. Provision and maintenan of parks, gardens and playgrounds. Operation of library, museum and othe cultural facilities.
Transport	
To provide safe, effective and efficient transport services to the community.	Construction and maintenance of roads, streets, footpaths, depots, cycle ways, parking facilities and traffic control. Cleaning of streets and maintenance of street trees, street lighting etc.
Economic services	
To help promote the local government and its economic wellbeing.	Tourism and area promotion including the maintenance and operation of a caravan park. Provision of rural services including weed control, vermin control and standpipes. Building Control.
Other property and services	
To monitor and control operating accounts.	Private works operation, plant repair and costs.

17. FEES AND CHARGES

	2026/27 Budget	2025/26 Actual	2025/26 Budget
	$	$	$
By Program:			
General purpose funding	28,300	29,978	28,300
Law, order, public safety	65,600	77,057	65,600
Health	140,000	143,406	134,800
Education and welfare	29,200	24,106	28,500
Housing	45,000	14,788	45,000
Community amenities	13,860,235	14,604,184	8,055,700
Recreation and culture	479,700	481,724	457,700
Transport	3,576,260	3,746,287	3,546,260
Economic services	1,631,850	1,369,865	1,631,850
Other property and services	122,700	151,352	117,200
	19,978,845	20,642,747	14,110,910

The subsequent pages detail the fees and charges proposed to be imposed by the local government.